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**Software Engineering** 



## Week Assignment

Project Kick-off & Planning

Hans-Petter Halvorsen

## Week Assignment

- 1. Project Start: Define Teams & Roles
  - Select Project
  - Make CV (Overview of Skills, Education, Work, etc.)
- 2. Team Brainstorming (What/How?)
- 3. Create a **Software Development Plan** (SDP)
- 4. <u>Development Tools</u>
  - Install necessary Software
  - Get Started with Azure DevOps

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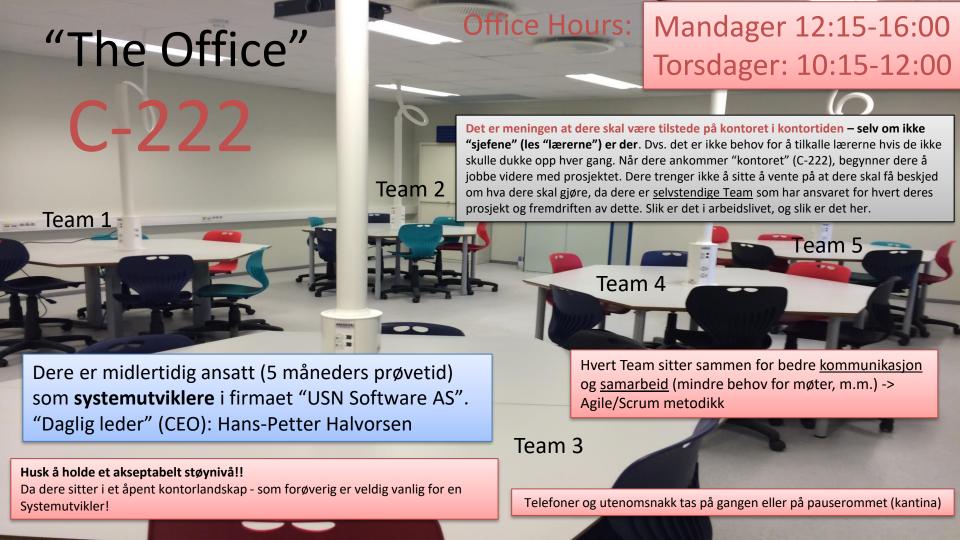
## Course Introduction

Hans-Petter Halvorsen

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## "USN Software"

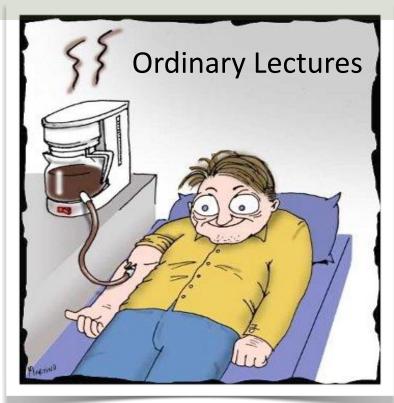
- Dere har herved fått midlertidig ansettelse (5 måneders prøvetid) i firmaet "USN Software"
- Dere er ikke lenger studenter men <u>Systemutviklere</u>
- Dere "må" møte på jobb i arbeidstiden ("kjernetiden") som er Mandager 12:15-16:00 og
   Torsdager 10:15-12:00. Jobbing utover dette må påregnes enten på jobb eller hjemmekontor
- Arbeidsted er C-222 ("kontoret") Dvs åpent kontorlandskap som jo blir mer og mer vanlig
- Prøv å endre "mindset" og "uvaner" dere har tilegnet dere som studenter
  - Møt forberedt på jobb. Møt i tide.
  - Man begynner ikke arbeidsdagen med 4 timers "forelesning" i industrien/næringslivet
  - I industrien/næringslivet planlegger man hva man skal gjøre dagen før/uka før, man planlegger møter i god tid, man stiller forberedt på møter, osv. Man bruker ofte litt av kvelden i forveien til å planlegge/forberede morgendagen
  - Overhold tidsfrister (dere lever av kunden). Det blir stilt krav til dere. Kvalitetssikring av arbeidet.
  - Kan man ikke komme på jobb (syk eller liknende), så si/meld fra til teamet/nærmeste leder
  - Ta ansvar for prosjektet og egen læring samt dine medarbeidere, dere er ikke bedre enn det "svakeste ledd"
  - Eksempel: <u>Ikke</u> skriv "Vi er 3 studenter på USN som har fått i oppdrag å lage ..."



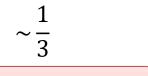
## Do you learn like this?

#### In this Course we apply:

- Authentic Teaching and Learning
- Flipped Classroom
- Project and Problem-based Learning (PPBL)
- Student-centric Teaching
- Education 3.0
- Programming based learning



## Learning Process



**Preparations** 

Watch Videos, read Textbooks, install Software, etc.

(go through resources on web page for the week)

0%

~

In Class

Reviews (Review of previous Week Assignment), Project Work (work with Week Assignment), etc..

 $\sim \frac{1}{3}$ 

Finishing Work

Videos, Textboooks, Quizzes, Additional Resources, **Project Work (complete Week Assignment)**, etc.

Accumulated Knowledge

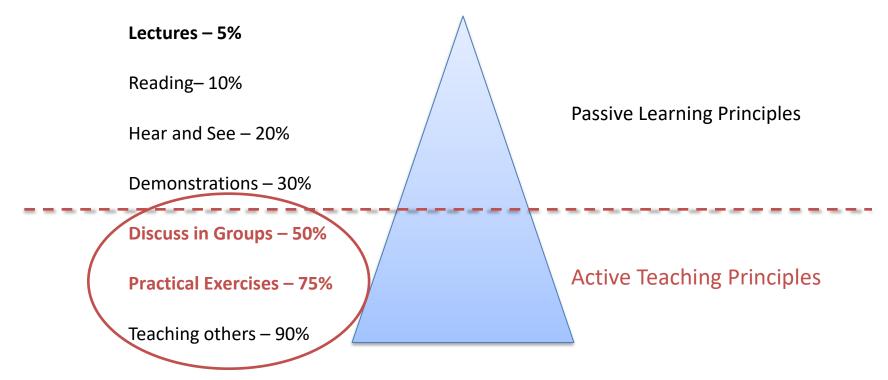
100%

Most of the learning takes place outside the classroom: Do not forget the benefits of being well prepared when you come to the classroom, as well as working with the material afterwards.

Learning takes place during preparations, and when you processes the material. The students need to work active with the topics and resources.

## Teaching Outcome

"Traditional Lectures are passive teaching methods, where you can keep your attention for 10 minutes" Alf Inge Wang, Professor NTNU (The vendor of Kahoot)



## Always be prepared for Class!





(Just to be clear: This is NOT to be prepared!)

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# Project Kick-off & Planning

Hans-Petter Halvorsen

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#### "Closing the Deal" – The Software Project can Start





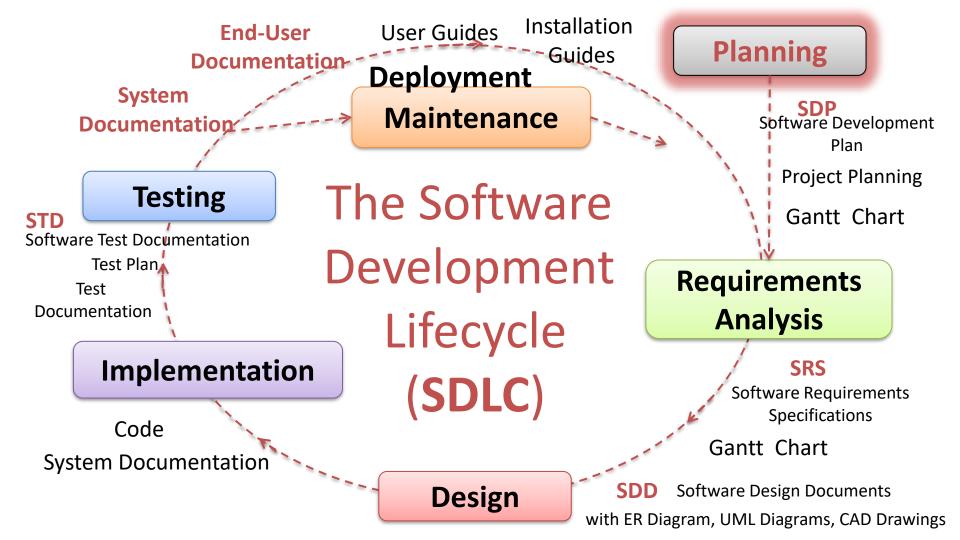


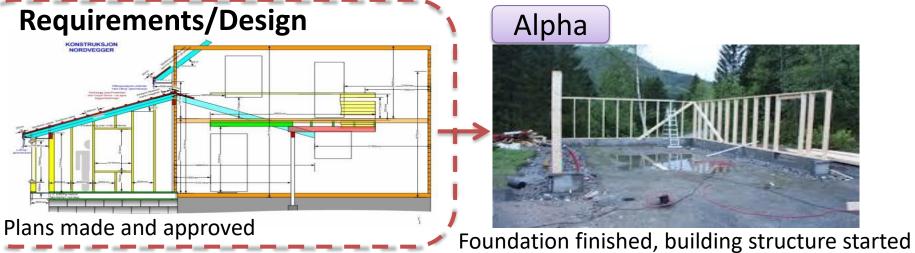


B. Lund. Lunch. Available: <a href="http://www.lunchstriper.no">http://www.dagbladet.no/tegneserie/lunch/</a>

You have chosen Project – Lets get started!









Beta

Building structure finished, Inside work on track

RC



Furniture, Flowers and small adjustments missing

**RTM** 

A "proof" that you can do it, PoC (Proof of Concept)



Ready for Sale or Move in

## Level of complexity in your solution?

#### The 80 – 20 Rule:

- It takes 20% of the time to finish 80% of your application -> Prototype (80% finished)
- 80% of the users only use 20% of the features

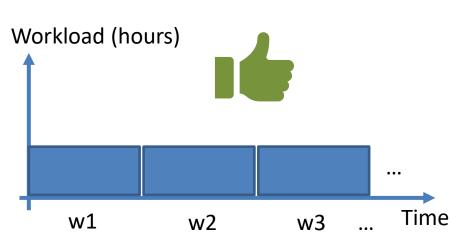
#### Conclusion:

- Someone always tends to make things more complicated than necessary!
- The main goal in this Project and Course is to make a functional <u>Prototype</u>! – Not a fully working professional Product ready for sale
- Estimated Hours: 270+ hours/student

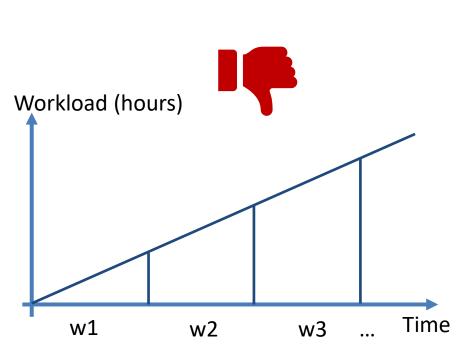
## Grunnleggende Prosjektkrav

- Visual Studio/C#
- Systemet skal være Modulbasert Warning! Helt grunnleggende for å få en god karakter!
  - Vær så snill ikke lag et kjempestort/avansert program som gjør alt mulig rart – Del opp i Moduler! Det blir så mye enklere å lage, vedlikeholde og bruke! Typisk er det også forskjellig type brukere som vil bruke de forskjellige modulene.
  - Hvert team-medlem bør fortrinnsvis ha ansvaret for hver sin Modul/Applikasjon!
- SQL Server Database (installeres lokalt på hver enkelt PC)
- Minst en modul må være laget vha ASP.NET Core
- Dere må selv lage Kravspesifikasjonen til systemet, både HVA som skal lages og HVORDAN (Design) det skal lages

### How to Work

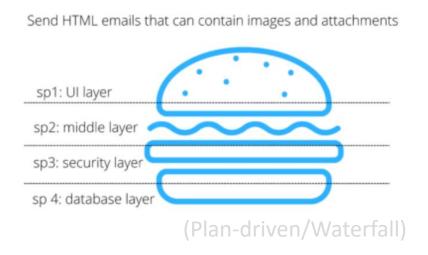


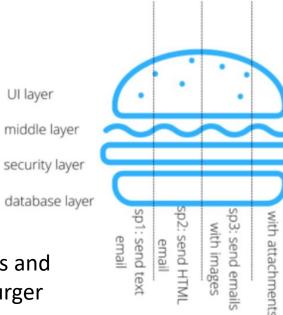
Ferdigstill forrige ukes planer og oppgaver slik at dere ikke får etterslep og må gjøre forrige ukes arbeid i tillegg til denne ukas arbeid. Da blir det mer og mer å gjøre for hver uke.



## Plan-driven vs. Agile

Would you rather eat layers (left image) or slices (right image) of a burger?





Important Agile principle: Working software, documents and product at all times, which is illustrated with the hamburger to the right

(Agile)

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# Project Start: Define Roles and Teams

Hans-Petter Halvorsen

## Define Teams and Roles

- Project Start: Organize yourself into Teams in the classroom
- Max 5 Teams
- 3-4 students in each Team (3 is optimal!!)
- Select a Project from the Project List

## Teams and Roles



Customer/Stakeholders

- Customer/Stakeholders
- Project Manager
- Software Architect
- UX Designer
- Developer
- Tester
- etc.

Each of you should be and practice these different roles in this project



#### **Collaboration!**



Software Tester



Software Architect

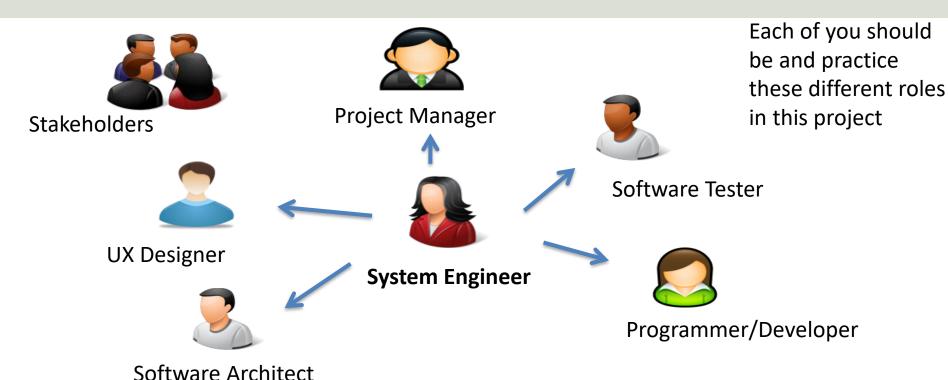


**UX** Designer



Programmer

## Software Teams



A System Engineer is a general person that could be a Programmer, Architect, Designer, Tester in different phases in the project, or he could be a tester in one project and a programmer in another project – all in one person. That is usually the case in small companies, while in larger companies these roles (designer, tester, programmer) could be a full-time job.

## **Project Organization**

Report Status and Progress to Customer Customer

**Total Delivery** 



Software + Documentation

Company Management

CEO, CTO, Project Leader(s)

**Total Delivery** 

Report Status and Progress to Management

1

Software + Documentation

Team 1

Partial Delivery 1

Partial Delivery 3

Partial Delivery 3

Partial Delivery 4

Team 3

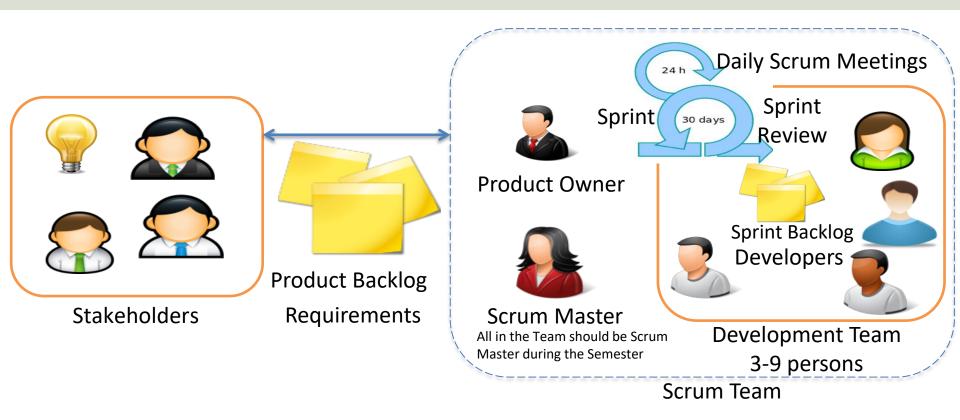
Partial Delivery 5

Team 4

Team 5

Independent Sofware Development Team

## Scrum Teams and Roles



You will learn more about Agile Software Development (and Scrum) later

## Team Skills/CV

- In order to get to know each other, each member should write a CV. Upload the document to Teams.
  - Background (former education, work experience, etc.)?,
     skills within Programming and Software Engineering?
     Project Work, etc.?
- Get an overview of the skills inside the team
- Use the CV just created as a foundation
- Who is best suited for the different parts that shall be solved in the project?
- The CVs may also be included as an appendix in the SDP.

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## Brainstorming

Hans-Petter Halvorsen

## Brainstorming

- Perform a Brainstorming session inside your Team,
- i.e., find out **what** you shall do and **how** to do it
- The "big picture" not (unnecessary) details yet. Make a basic System Sketch
  - What shall the System do?
  - Which Modules does the system consists of?
  - Main Functionality?
  - Hardware?
  - Language?

Make sure to include results from the Brainstorming into the SDP document

- In general, Don't think to complicated
  - Someone always tends to make things more complicated than necessary!
  - The main goal in this Project and Course is to make a functional Prototype! Not a fully working professional Product ready for sale (Time Frame 270h/student)
  - 80% of the users only use 20% of the features

See Next Slides for more details...

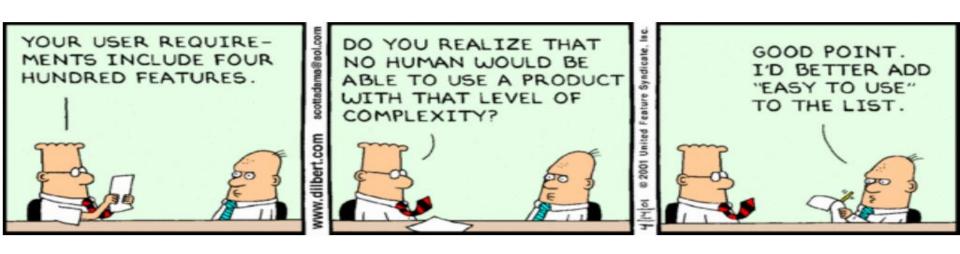
## Brainstorming

#### The Brainstorming should include:

- High-level Software Requirements
  - What your system/applications should do
- High-level Software Design
  - How your application shall work and operate
  - What is the purpose with the application
  - Simple user interface design sketches, flow charts, etc.

Note! This will be a first draft, more details will be/should be added later.

## High-Level Requirements vs. Detailed Requirements



## High-Level Requirements

- WHAT should the system do?
- Who should use the system
- What is the purpose with the system?
- Performance
- What parts should the system consists of
- What Platforms should be used (PC, Tablet, Web?, ...)
- etc.
- Use Words and Figures in order to describe these Requirements

## Detailed Requirements

- What Platforms should be used (Windows, iOS, ...) in more detail
- Tools and Languages
- Software Architecture ()
- Frameworks (.NET, ASP.NET, ...)
- Detailed GUI design sketches
- UML Diagrams
- ER (Database) Diagrams
- CAD Drawings
- etc.

## Software Documentation

1. Planning

2.Requierements

/Design

(The stakeholders, the software team; architects, UX designers, developers)

**2. Testing** (QA people)

3. End-user

Documentation

(The people that shall actually use Finish the software)

Software

Development Plan

High-Level

Requirements and

Design Documents
Detailed

Requirements and

Design Documents

**Test Plans** 

**Test Documentation** 

System Documentation

**Installation Guides** 

**User Manuals** 

(SDP)

WHAT (SRS)
HOW (SDD)

ER Diagram (Database) UML Diagrams (Code) CAD Drawings, etc.

How to Test/ (STP)

What to Test (STD)

Proof that you have tested and that the software works as expected

Technical Stuff (Super User/ IT dep.)

How to install it

How to use it (End User)

Time

Start

## "Traditional School Project" vs. "Real Life Software Development Project"

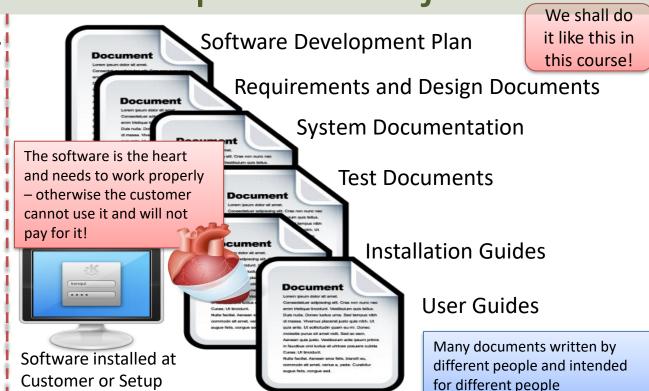
available for download

One Report with "everything"



One document written by 3-6 students together

Does the system works? Hopefully – but never used or tested by the reader, Customer (or the students?)



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## Development Plan

Hans-Petter Halvorsen

## Software Development Plan (SDP)

- Create a Software Development Plan (e.g., 8-10 pages)

  The SDP should be places in Teams
- By spending time on the SDP now, you will save lots of time later!
- Also referred to as the "Communication Plan" or just "Project Plan"
- The SDP is a document that describes the Project,
   Resources, Communication, Schedule (e.g., Gantt chart), Tools, etc.

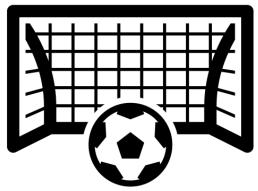
## Systemutvikling = Fotball

Systemutvikling er Teamarbeid hvor man gjør hverandre gode

Laget består av individer som må samarbeide for å lykkes

Laget på lage en god plan for å vinne kampen (Softwareutvikling: Software Development Plan, SDP og Software Requirements and Design dokument, SRD)





Det hjelper ikke å ha Ronaldo på laget hvis ikke spillerne klarer å samarbeide og gjøre hverandre gode. De må kommunisere godt og fordele arbeidsoppgaver, vite hvordan de skal spille, osv.

Fotballspillerne har forskjellige roller (spiss, forsvar, kaptein, ..), i Software Engineering har vi Programmerer, Tester, Arkitekt, Scrum Master, Prosjektleder, ..

## Software Development Plan (SDP)

- A Software Development Plan (SDP) is all about the Internal Communication within the Development Team and how it Communicates with rest of the Organization, the Customers, etc.
- The purpose of the SDP is to communicate to team members and stakeholders how the software/project shall be caried out
- Examples of contents: Project Plan, Project Organization,
   Software and Tools that shall be used in the project management and development, etc.



### Document Location?



- We will use Microsoft Teams for sharing and collaboration on Documents under construction
  - Here you can easily collaborate on writing documents in real-time
- We will use Azure DevOps to store and share Project Planning and Source Code
  - We should also share Release/Final Documents (Word files, Excel files, Visio files, etc.) in Azure DevOps

# Software Development Plan (SDP) Example 1 Note! Sommerville use the name "Project Plan" instead of SDP

An SDP normally include the following sections:

- 1. Introduction: This briefly describes the objectives of the project and set out the constraints (e.g., budget, time, etc.) that affects the management of the project. Simple **System Sketch**
- **2. Project Organization** (Team Description) This section describes how the development team is organized, the people involved and their roles in the team. Software Process Model Description (Scrum, XP, Waterfall, ...), etc.
- **3. Risk Analysis** (Hva kan gå galt? Og hvordan kan vi unngå det? Evt en en "bredskapsplan" hvis det skulle skje)
- 4. Hardware and Software Resource Requirements
- **5. Work Breakdown** (WBS, Work Breakdown Structure): Break down the project in into activities and identifies milestones
- **6. Project Schedule**: Shows dependencies between activities, the estimated time required to reach each milestone, allocation of people to activities. (5) and (6) is typically done in a **Gantt Chart** (created in e.g., Microsoft Project)
- 7. Monitoring and Reporting Mechanisms: Definition of the Management Report that sho Ch. 23 Project Planning when they should be produced, etc.
- 8. **Tools** that you are using

### Software Development Plan (SDP)

#### Example 2

- A. Product Description
- B. Team Description
- C. Software Process Model Description
- D. Project Definition
- E. Project Organization
- F. Validation Plan => Basic Test Plan
- G. Configuration/Version Control
- H. Tools

For more details, see "Essentials of Software Engineering", Frank Tsui; Orlando Karam; Barbara Bernal, 3 or 4 ed., Jones & Bartlett Learning

Appendix A

Depending on the size and complexity of the project, the plan itself may take several hours to several days or weeks to develop

### Software Development Plan (SDP)

#### Example 2 with Details

- **A. Product Description**: Describe the product and the client in general
- **B. Team Description**: Describe the strengths/skills needed for the team members of this product. Give overview of Team members and their skills and roles.
- **C. Software Process Model Description**: Describe the model (e.g., iterative Scrum, XP, or modified water- fall) to be used for this project. Include justifications for the process model choice.
- **Project Definition**: Describe the users and the user environment. Include novice/expert descriptions. Consider creating different personas with different needs and motivations. For the user environment include the software used previously, other software used in conjunction, and the look and feel of the contemporary software genre. Can include use cases of the product, workflow diagrams, and/or business flow.
- **E. Project Organization**: Include work breakdown structure (WBS) of the project: the schedule of the team's tasks; dependencies of the tasks; estimated time for each task; and PERT and Gantt charts with critical time, budget, and BID to the client with signature required.
- **F.** Validation Plan: Create some draft input and output screens as low-level prototype to validate the initial understanding of the product. => Basic Test Plan (but with few details)
- **G. Configuration/Version Control**: Specify the process and attributes for version control of all project and product artifacts.
- **H. Tools**: Provide a list of major system, subsystem, and tools required for development.

# **Coding Conventions**

- Coding Styles and Guidelines
- Pascal, Camel-case, lower-case or upper-case?
- How to define Variables, GUI components, etc.
- C#, SQL syntax, Table format, etc.
- It is important that all developer follow the same conventions
- Etc.

Note! All this information should be part of **SDP** 

### **Gantt Chart**

- You may create a simple draft of the Gantt Chart using MS Project this week.
- Important milestones, deadlines and available human resources should be part of the Project Plan (see the course schedule)
- It should be included in the Software Development Plan (SDP).
- More details will/should be added in the Next Week Assignment after the Requirements Analysis

# Risk Analysis

Identify and get an overview of the Risks in this Project. Risk Analysis and Management is the identification, evaluation, and prioritization of risks.

#### 3 Steps:

#### Step 1: Identify potential Risks

 The purpose is to create a comprehensive list of potential events that can trigger consequences that do not match our goals or wishes.

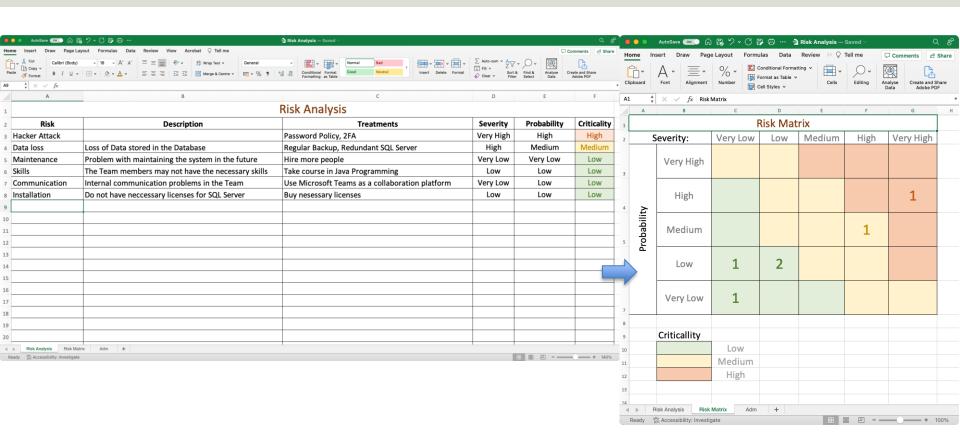
#### Step 2: Risk Analysis

- The Risk Analysis includes an assessment of both the causes and sources of the potential risks, the consequences they may have, as well as the likelihood that these consequences will occur.
- Place your Risks in a Risk Matrix where you have Severity vs Probability.

#### Step 3: Risk Evaluation

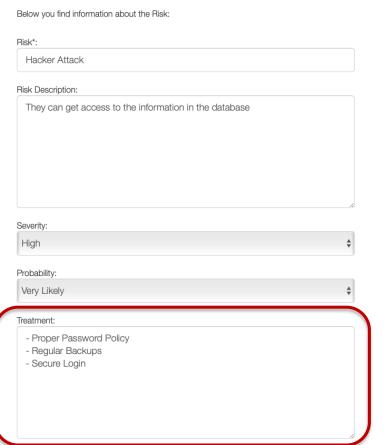
 What shall you do if they occur or how can you avoid them? Make a list of Treatments for the most critical Risks that you have identified and analyzed.

# Risk Analysis Example



### Risk Analysis Example

#### **Risk Information**



A Risk Analysis Item should typically contain the following:

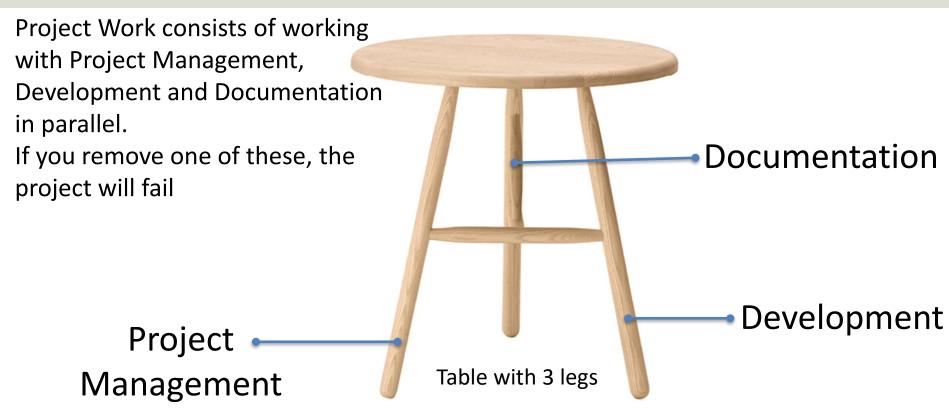
- Risk Name
- Risk Description
- **Severity** (e.g., High, Medium, Low)
- Probability (e.g., Very Likely, Likely, Not Likely)
- Description of Treatment, i.e., how to avoid (or minimize it) or/and what to do if it occurs

What shall you do if they occur or how can you avoid or minimize it?

#### Document Structure/Layout/Formatting

- Use what you have learned in previous projects when it comes to writing documents and reports
- Typically, you have a Title Page, Table of Contents, Introduction Chapter, etc.
- Each Chapter should typically start on a New Page
- Use proper Referencing
- Use proper Figure-labeling and Figure-numbering. Make sure to refer to and explain the Figure in the text (the same goes for Tables and Equations)
- Make sure to include Page Numbering (e.g., in the Footer). The Chapter Name could, e.g., be in the Header
- Use same Layout, Fonts, Colors for all Documents
- All Documents should have a good structure and a "professional look and feeling"
- Etc. (All this should be available in SDP, either directly or link to a template, etc.)

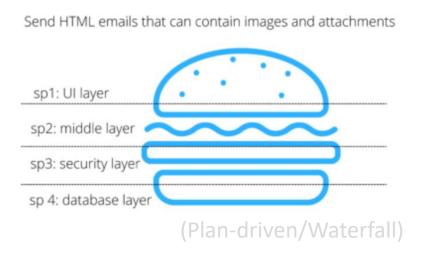
# Project Work

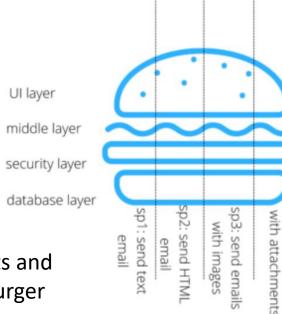


If you remove one of the legs, the table will fall apart

# Plan-driven vs. Agile

Would you rather eat layers (left image) or slices (right image) of a burger?





Important Agile principle: Working software, documents and product at all times, which is illustrated with the hamburger to the right

(Agile)

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# Development Tools

Hans-Petter Halvorsen

# Development Tools

#### 1. Microsoft Teams

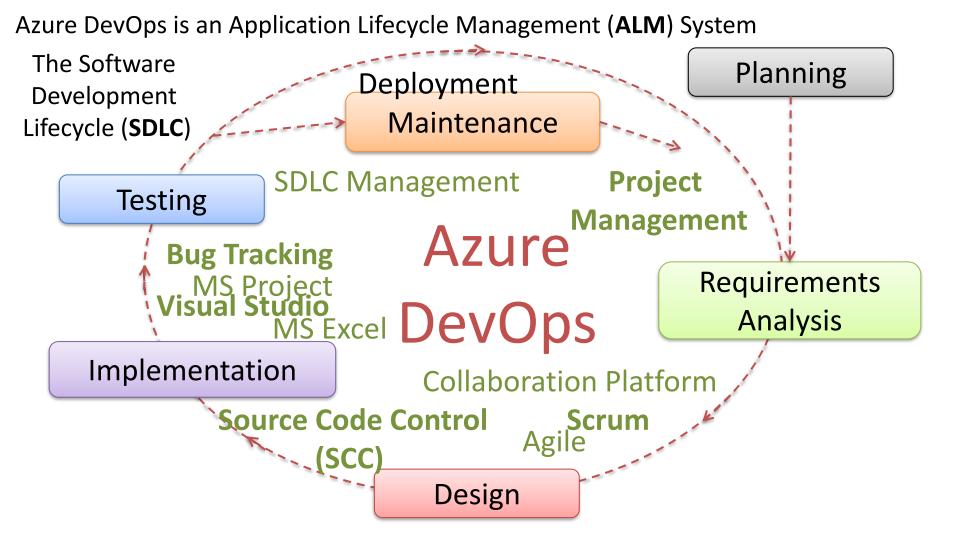
- 2. Install necessary Software:
  - 1. Microsoft Visual Studio
  - 2. SQL Server ("SQL Server Express is recommended)
  - 3. Microsoft Visio Professional
  - 4. Microsoft Project Professional
  - 5. erwin Data Modeler Academic Edition
  - **6. Microsoft Teams** (Part of Office 365)
  - 7. ++ (Need more Software/Tools/Programming Languages later)
- 3. Get Started with Azure DevOps
  - 1. Create an Account and a New Team Project
  - 2. Add Team members, give Access to the Supervisors (Stakeholders)
  - 3. Create a good Folder Structure for your Documents and Code
  - 4. Create Iterations & Areas

### Azure DevOps

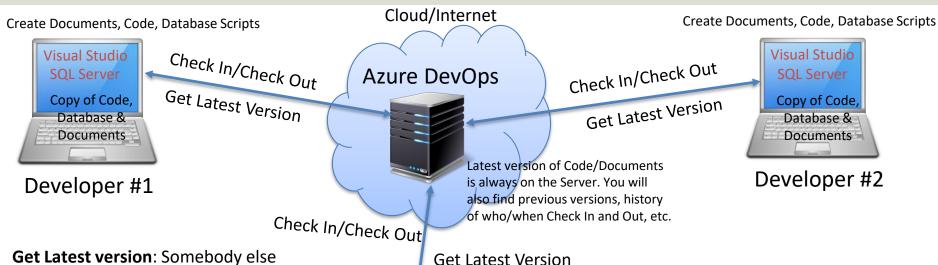
- We will use Azure DevOps as our software collaboration platform for our software lifecycle management (SDLC).
- Azure DevOps will be our main tool in addition to Microsoft Teams and Visual Studio
- Azure DevOps is located here: https://dev.azure.com

# What is Azure DevOps?

- Azure DevOps is an Application Lifecycle Management (ALM) system,
  - i.e., the system takes care of all aspects in software development
  - from planning, requirements, coding, testing, deployment and maintenance.
  - Agile and Scrum workflow are included
- Azure DevOps is a Source Code Control (SCC), Bug Tracking, Project Management, and Team Collaboration platform
- Tightly integrated with Visual Studio as Microsoft is the vendor of both Visual Studio and Azure DevOps



### Use Azure DevOps in Visual Studio



**Get Latest version**: Somebody else may have made some changes in the code, documents, etc. Make sure you always get the latest version before start working.

It is recommended that you in general work with different parts of the code to avoid problems (-> Module-based)

Visual Studio
SQL Server
Copy of Code,
Database &
Documents

Developer #3

**Check In**: When Creating New Code/Documents or have made Changes to Existing. Make sure to Check In <u>often</u>!

**Check Out**: Want to make changes? You need to Check Out first!

# New Project Here you enter the name of

Azure DevOps

My organizations

- alarmsystem
- bachelor-v17-imsephi
- CheckpointAS
- ees17
- olavd
- R Rutor
- software-usn
- systemutviklingogdokumentasj...

Related pages

What's new in DevOps

Documentation

Get help

- + New organization
- Organization settings

software-usn

Projects My work items My pull requests

**EnvironmentalPublicHealth** 

All projects

EnvironmentalPublicHealth Ε

**Software Engineering** SE

TestProject

This is a test project used to test the functionality in VSTS

the project you have chosen

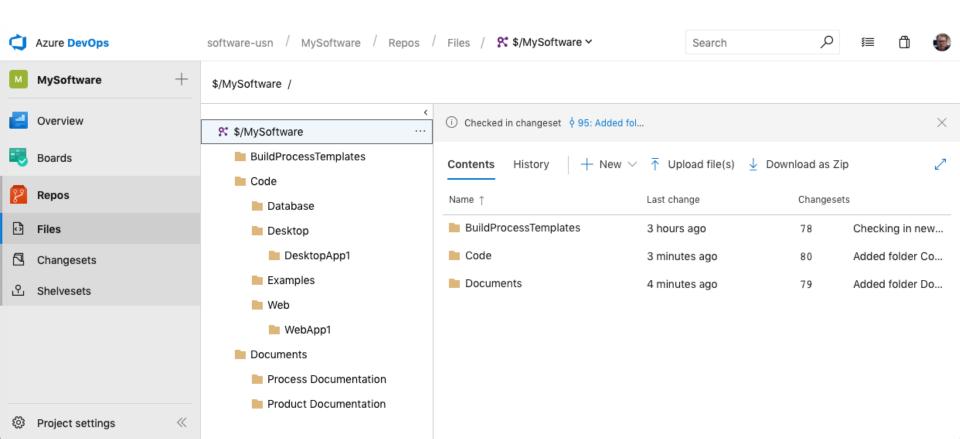
MySoftware	
Description	
/isibility	
<b>(</b>	<u>A</u>
Public ①	Private
Anyone on the internet can view the project. Certain features like TFVC are not supported.	Only people you give access to will be able to view this project.
Public projects are disabled for yo vith organization policies .	our organization. You can turn on public visibility
	∧ Advanced
/ersion control ⑦	Work item process ⑦

Make sure to select these settings!!!

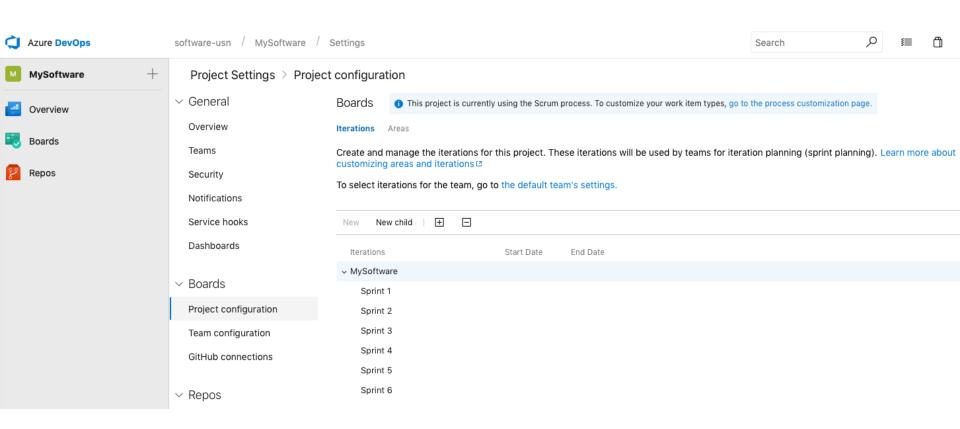
Create

Cancel

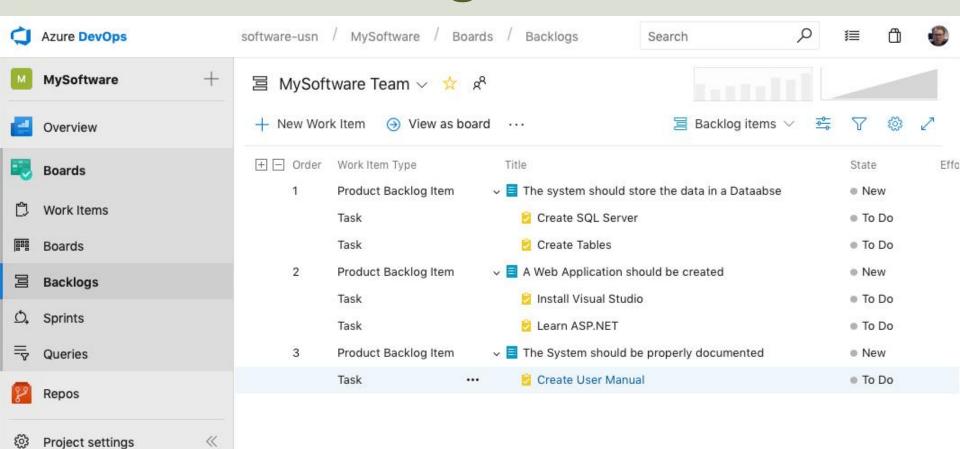
### Folders and Files



# Configure Iterations/Sprints

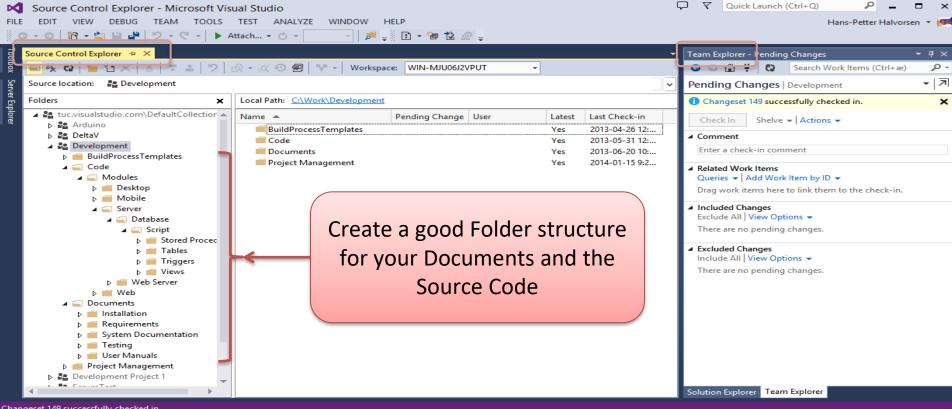


### Product Backlog Items and Tasks



# Azure DevOps in Visual Studio

Open the **Source Control Explorer** 



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Web: <a href="https://www.halvorsen.blog">https://www.halvorsen.blog</a>

